



**BOARD OF DIRECTORS  
REGULAR MEETING  
Tuesday, August 9, 2016  
Marin General Hospital, Conference Center**

**MINUTES**

**1. Call to Order and Roll Call**

Chair Simmonds called the Regular Meeting to order at 7:00 pm.

*Board Members Present:* Chair Harris Simmonds, MD; Vice Chair Ann Sparkman; Secretary Jennifer Rienks; Director Larry Bedard, MD

*Board Member Absent:* Director Jennifer Hershon

*Staff Present:* Lee Domanico, CEO; Jon Friedenberg, CAO; Mark Zielazinski, CITIO; Linda Lang, CHRO; James McManus, CFO; Karin Reese, VP Nursing; Joan McCready, Director of Quality Management; Colin Coffey, District Counsel; Louis Weiner, Executive Assistant

Chair Simmonds reported that there was no reportable action taken at the Closed Session immediately preceding.

**2. General Public Comment**

Michael Kwok, MD.

**3. Approval of Agenda**

Vice Chair Sparkman moved to approve the agenda as submitted. Secretary Rienks seconded. Vote by roll call: all ayes (Director Hershon absent)

**4. Approval of the Minutes of the Regular Meeting of July 12, 2016**

Vice Chair Sparkman moved to approve the minutes as submitted. Secretary Rienks seconded. Vote by roll call: all ayes (Director Hershon absent).

**5. Changes in CMS Reporting of Clinical Quality Metrics**

Mr. Domanico reported that CMS has changed the reporting requirements to the public of certain clinical quality metrics. Some items are no longer required to be reported while others will now be required. The documents at Tab 2 of this meeting's packet show the measures that were added and those removed by CMS.

The Bylaws of Marin General Hospital, Article 11, "Performance Metrics and Core Services Policy," indicate policy and procedure for setting and changing the reporting of the clinical quality metrics. For MHD review and recommendation, Mr. Domanico has met with Chair Simmonds and discussed the changes. For MGH review and recommendation, Mr. Domanico has met with the MGH Board Executive Committee. Both entities recommend the adoption of the changes presented.



He clarified that though the hospital is required to submit data to CMS, the hospital does have a choice of which data it may elect to report to the public and these guidelines are outlined in the MGH Bylaws. Joan McCready, Director of Quality Management, explained the data on the documents presented: the CMS measures removed, measures newly published with benchmarks, and measures that will be published when benchmarks are identified over the coming year. She answered several questions on details of the report, including why CMS has varying durations of reporting periods.

Vice Chair Sparkman moved to accept the Changes in CMS Reporting of Clinical Quality Measures, as presented. Director Bedard seconded. Vote by roll call: All ayes (Director Hershon absent).

**6. Approve Q1 2016 MGH Performance Metrics & Core Services Quarterly Report**

Mr. Domanico presented the Quarterly Report showing that all elements of the Tier 1 Performance Metrics and the Tier 2 Reporting Metrics are in full compliance. This Q1 2016 Report was approved by the MGH Board of Directors at its meeting August 3, 2016. He commented on several of the schedules in the report:

*Schedule 1: HCAHPS.* Patient satisfaction scores show little variance; however, the new MD/RN team patient rounding project begun in March is proving quite successful. Jon Friedenber, CAO, described the project's process of rollout, development and progress beginning on the 5<sup>th</sup> floor and now in full force housewide since June; physicians and nurses eagerly participate, and patients interact with them positively. The staff are shown the HCAHPS scores when they are received, and those improved scores should be evident in the Q3 2016 Quarterly Report to the Boards. Formation of a Patient Advisory Council is part of the project and will be in place in the 4<sup>th</sup> quarter of 2016.

*Schedule 2: Finances.* EBIDA is very favorable, and all ratios are compliant.

*Schedule 3: Clinical Quality Reporting Metrics.* Secretary Rienks requested that sub-benchmark figures be indicated in red; Mr. Domanico agreed that future reports could do so, and perhaps could consider coding figures in green/yellow/red. There is a program now in place to mitigate Healthcare Associated Infections that includes an electronic hand hygiene monitoring system overseen by a team of nurses, infection control specialists and laboratory staff, and the data will support an ongoing sustained culture of patient safety.

*Schedule 4: Community Benefit.* Contributions and charity care continue at previous pace and levels.

*Schedule 5: Nursing Turnover.* Nursing vacancy rate is now reported more accurately beginning in 2016.

*Schedule 6: Ambulance Diversion.* Only three incidents of diversion in Q1.



Secretary Rienks moved to approve Q1 2016 MGH Performance Metrics and Core Services Report as presented. Vice Chair Sparkman seconded. There was no further discussion. Vote by roll call: All ayes (Director Hershon absent).

**7. MHD Resolution #2016-04**

Ron Peluso of Vertran Associates, Construction Project Manager, presented and explained the construction requirements behind both Resolutions, the first being for a right of way condition of approval required by the County for construction of the garage.

Vice Chair Sparkman moved to approve “MHD Resolution No. 2016-04: Resolution authorizing and directing execution of offer of dedication offering Marin County an easement along Bon Air Road for public roadway and utility purposes, and directing certain actions with respect thereto.” Secretary Rienks seconded. There was no further discussion. Vote by roll call: All ayes (Director Hershon absent).

**8. MHD Resolution #2016-05**

This Resolution is for an access easement revision required by the County due to shared ownership of property on which the garage is built.

Secretary Rienks moved to approve “MHD Resolution No. 2016-05: Resolution authorizing and directing execution of easement agreement granting Marin County an easement for access purposes, and directing certain actions with respect thereto.” Vice Chair Sparkman seconded. There was no further discussion. Vote by roll call: All ayes (Director Hershon absent).

**6. Committee Reports**

*A. MHD Finance and Audit Committee*

There was no meeting in July; nothing to report.

*B. MHD Lease and Building Committee*

There was no meeting in July; nothing to report.

**7. Reports**

*A. District CEO's Report:*

Mr. Domanico reported that ACHD (Association of California Healthcare Districts) has approved MHD for “Certified” status, and a formal presentation is forthcoming. He is also negotiating a lower dues structure with ACHD and will report back at the next meeting.

*B. Hospital CEO's Report:*

Hospital operating income and net income are doing well and exceeding budget. MGH 2.0 is on schedule and on budget. The parking garage opened precisely on time and 3% under budget, and is operating very well. Last week was the groundbreaking ceremony for MGH 2.0, and 250 people attended this major milestone. The Joint Commission conducted its 4-day triennial survey of the hospital, which was extremely successful as



there were no conditions that required a return visit; this is exceptional in light of inspection results of other hospitals around the country and state. Its success will be celebrated this Thursday with gourmet food trucks providing free lunch as an expression of thanks and gratitude for all staff.

*C. Chair's Report:*

Chair Simmonds had nothing to report.

*D. Board Members' Reports:*

Director Bedard reported on attending the American Hospital Association's annual meeting in San Diego. Most interesting was the address by Robert Wachter, MD, of UCSF, who devised the hospitalist movement and leads research in patient safety statistics. Dr. Bedard expressed praise for the groundbreaking ceremony and evening event.

Vice Chair Sparkman and Secretary Rienks both also expressed praise for the groundbreaking event, especially for its bringing together the District Board, the Hospital Board, the Foundation Board, and community donors and prospective donors.

Secretary Rienks reported that at the groundbreaking she met up with Nancy Boyce of MarinLink who discussed providing a stroke response and rehab program at MGH; she will refer her to Mr. Friedenbergl.

**8. Agenda Suggestions for Future Meetings**

None submitted.

**9. Adjournment**

Chair Simmonds adjourned the meeting at 7:50 pm.